

Invitation to the Annual General Meeting 2016

thyssenkrupp AG
January 29, 2016



thyssenkrupp

Agenda at a glance

1. Presentation of the adopted financial statements of thyssenkrupp AG and the consolidated financial statements for the year ended September 30, 2015, the combined management report on thyssenkrupp AG and the Group for the 2014/2015 fiscal year, the report by the Supervisory Board and the explanatory report by the Executive Board on the information pursuant to § 289 (4), § 315 (4) German Commercial Code (HGB)
2. Resolution on the disposition of unappropriated net income
3. Resolution on the ratification of the acts of the members of the Executive Board
4. Resolution on the ratification of the acts of the members of the Supervisory Board
5. Resolution on the election of the auditors

thyssenkrupp AG, Duisburg and Essen
– ISIN DE0007500001 –

Invitation to the Annual General Meeting

Dear Shareholders,

We hereby invite you to the 17th Annual General Meeting
of thyssenkrupp AG with registered office in Duisburg and Essen.

The Annual General Meeting will be held at 10.00 a.m. on Friday, January
29, 2016, at the RuhrCongress, Stadionring 20, 44791 Bochum, Germany.

I. Agenda

1. Presentation of the adopted financial statements of
thyssenkrupp AG and the consolidated financial state-
ments for the year ended September 30, 2015, the
combined management report on thyssenkrupp AG
and the Group for the 2014/2015 fiscal year, the
report by the Supervisory Board and the explana-
tory report by the Executive Board on the infor-
mation pursuant to § 289 (4), § 315 (4) German
Commercial Code (HGB)

In accordance with § 172 and § 173 German Stock Corporation Act (AktG) the Supervisory Board approved the financial statements and the consolidated financial statements prepared by the Executive Board on November 18, 2015; the financial statements are thus adopted. Adoption by the Annual General Meeting is therefore not required. The financial statements, the consolidated financial statements, the combined management report, the report by the Supervisory Board and the explanatory report by the Executive Board on the information required under takeover law are to be made available to the Annual General Meeting without requiring a resolution under the Stock Corporation Act.

2. Resolution on the disposition of unappropriated net income

From the unappropriated net income of the 2014/2015 fiscal year, a dividend of €0.15 per eligible share is to be distributed. The dividend shall be paid on February 01, 2016.

The Executive Board and Supervisory Board propose to use the unappropriated net income of the 2014/2015 fiscal year in the amount of €1,350,353,852.45 as follows:

- Distribution of a dividend of €0.15
per eligible share: €84,890,692.05
- Remaining amount to be carried forward: €1,265,463,160.40

At the time of convening the Annual General Meeting, the Company holds no treasury shares. Pursuant to § 71b AktG, treasury shares are not eligible for dividend payment. Should the Company hold treasury shares at the time of the Annual General Meeting, the proposal for the appropriation of net income shall be adjusted accordingly without affecting the dividend payment of €0.15 per eligible share.

3. Resolution on the ratification of the acts of the members of the Executive Board

The Executive Board and Supervisory Board propose that the acts of the members of the Supervisory Board during the 2014/2015 fiscal year be ratified for this period.

4. Resolution on the ratification of the acts of the members of the Supervisory Board

The Executive Board and Supervisory Board propose that the acts of the members of the Supervisory Board during the 2014/2015 fiscal year be ratified for this period.

5. Resolution on the election of the auditors

On the recommendation of its Audit Committee, the Supervisory Board proposes that PricewaterhouseCoopers Aktiengesellschaft, Wirtschaftsprüfungsgesellschaft, Essen, be elected as auditors for the annual financial statements and for the auditors' review of interim financial reports for the 2015/2016 fiscal year.

II. Further information

1. Total number of shares and voting rights

At the time of convening the Annual General Meeting, the capital stock of the Company comprises 565,937,947 no-par shares. Each share entitles the bearer to one vote. At the time of convening the Annual General Meeting, the Company holds no treasury shares. The total number of shares bearing participation and voting rights at the time of convening the Annual General Meeting amounts to 565,937,947.

2. Conditions of participation in the Annual General Meeting and exercise of voting rights

Only those persons who are Company shareholders at the start of the 21st day before the Annual General Meeting, i.e. January 08, 2016, 00.00 hours (record date) and register for the Annual General Meeting may participate in the meeting – either in person or by proxy – and exercise voting rights. The registration must reach the registration office specified below by the close of January 22, 2016 at the latest together with the confirmation of shareholding issued by the depository bank or financial services company on the record date. The registration and confirmation of shareholding must be in German or English. Text form is sufficient for the confirmation of shareholding.

Registration office:

thyssenkrupp AG

c/o Computershare Operations Center

80249 Munich

Fax: +49 89 30903-74675

E-mail: anmeldestelle@computershare.de

Normally the depository banks submit the registration and confirmation of shareholding on behalf of their customers. Shareholders are therefore requested to contact their depository bank at the earliest opportunity and order an admission ticket for the Annual General Meeting at the same time. As in previous years, the registration office will issue only one admission ticket to the Annual General Meeting per shareholder.

3. Procedure for voting by postal vote

Shareholders who do not wish to attend the Annual General Meeting in person can submit their votes in writing by postal vote. The form printed on the admission ticket is available for this. Votes submitted by postal vote must reach the Company at the address given in section 2 above by no later than January 27, 2016. Shareholders voting by postal vote are not excluded from attending the Annual General Meeting.

4. Procedure for voting by proxy

Authorizing a third-party proxy

Shareholders can also have their voting rights exercised by a proxy, e.g. a bank, a shareholders' association or another third party. Proxy authorizations, the revocation thereof and proof of authorization vis-à-vis the Company must be in text form, if neither a bank, an equivalent institute or enterprise pursuant to § 135 (10) AktG in conjunction with § 125 (5) AktG, a shareholders' association nor a party of equal status pursuant to § 135 (8) AktG has been authorized to exercise voting rights. The form printed on the admission ticket can be used to authorize proxies. Proxies may also be authorized electronically via the internet using the data given on the admission ticket. Specific rules have to be observed when authorizing banks, equivalent institutes or enterprises pursuant to § 135 (10) AktG in conjunction with § 125 (5) AktG, shareholders' associations or parties of equal status pursuant to § 135 (8) AktG; details should be requested from the party to be authorized.

Authorizing Company-nominated proxies

Shareholders can also participate in the voting by issuing instructions to a proxy nominated by the Company. The proxies are obligated to vote as instructed; they cannot exercise the voting rights at their own discretion. Proxy authorizations and voting instructions to Company-

nominated proxies can be issued via the Company's internet-based authorization and instruction system before and during the Annual General Meeting. Shareholders can access the internet-based authorization and instruction system with the data on their admission ticket.

5. Transmission of the Annual General Meeting on the internet

At the instruction of the Chairman of the Meeting, all shareholders of thyssenkrupp AG and interested members of the public can follow the entire Annual General Meeting live on the internet at **<http://www.thyssenkrupp.com/en/investor/hauptversammlung.html>** on January 29, 2016, starting at 10.00 a.m. The opening of the Annual General Meeting by the Chairman of the Meeting together with the speech by the Executive Board Chairman will also be available as a recording after the Annual General Meeting.

6. Additional agenda item proposals requested by a minority pursuant to § 122 (2) AktG

Shareholders whose shares together total the amount of one twentieth or a share of €500,000 of the capital stock (the latter corresponding to 195,313 shares), may request items to be added to the agenda and publicized. Reasons or a resolution proposal must be attached to each new agenda item. The request must be submitted in writing to the Company by the close of December 29, 2015. Shareholders are kindly requested to send a corresponding application to the address stated under section 7 below.

7. Shareholder motions and election proposals pursuant to § 126 (1) and § 127 AktG

Countermotions against a proposal made by the Executive Board and/or Supervisory Board with regard to a specific agenda item and shareholder proposals for the election of Supervisory Board members or auditors, which are to be made accessible before the Annual General Meeting, should be sent exclusively to the following address. Countermotions and election proposals sent to a different address will not be taken into consideration.

thyssenkrupp AG
Investor Relations
thyssenkrupp Allee 1
45143 Essen
Germany
Fax: +49 201 845-6900365
E-mail: hv-antrag@thyssenkrupp.com

Insofar as they are required to be made available to the other shareholders, counter motions and election proposals arriving with evidence of shareholder status at this address by no later than the close of January 14, 2016 will be published immediately on the internet at **<http://www.thyssenkrupp.com/en/investor/hauptversammlung.html>**. Any comments from the boards will likewise be published after January 14, 2016 at the same internet address.

This does not affect the right of shareholders to put forward counter motions on the various agenda items and proposals for the election of Supervisory Board members or auditors during the meeting without submitting them to the Company in advance by the above deadline.

Please note that, even when submitted to the Company in good time in advance, shareholders' counter motions and election proposals can only be included in the voting if they are put forward during the Annual General Meeting.

8. Shareholder right of information pursuant to § 131 (1) AktG

The Executive Board is obligated to provide information about Company matters including legal and business relationships with affiliated companies as well as the situation of the Group and the companies included in the consolidated financial statements to any shareholder at their request during the Annual General Meeting insofar as such information is necessary for proper appraisal of an agenda item.

9. Publication on the website / Supplementary information

This invitation to the Annual General Meeting, the publishable documents and proposals of shareholders as well as further information, in particular on participating in the Annual General Meeting, the postal vote and authorizing and instructing proxies, are also available on the website of the Company at **<http://www.thyssenkrupp.com/en/investor/hauptversammlung.html>**. The results of voting will also be published at the same internet address after the Annual General Meeting.

More details on participating in the Annual General Meeting, the postal vote, and authorizing and instructing proxies will also be sent to shareholders together with their admission ticket.

The invitation was published in the Federal Gazette ("Bundesanzeiger") on December 02, 2015.

Duisburg and Essen, December 2015

thyssenkrupp AG
The Executive Board

Dates 2016/2017

January 29, 2016

Annual General Meeting

February 12, 2016

Interim report

1st quarter 2015/2016 (October to December)

Conference call with analysts and investors

May 10, 2016

Interim report

1st half 2015/2016 (October to March)

Conference call with analysts and investors

August 11, 2016

Interim report

9 months 2015/2016 (October to June)

Conference call with analysts and investors

November 24, 2016

Annual press conference

Analysts' and investors' conference

January 27, 2017

Annual General Meeting

This is a translation of the German invitation to the Annual General Meeting of thyssenkrupp AG. Only the German version of this document is legally binding on thyssenkrupp AG. Every effort was made to ensure the accuracy of this translation, which is provided to shareholders for informational purposes only. No warranty is made as to the accuracy of this translation and thyssenkrupp AG assumes no liability with respect thereto.

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